



الجمعية السعودية للعلاج الطبيعي  
Saudi Physical Therapy Association

**Medical**<sup>K P I S</sup>  
Infinite Giving  
عطاء بلا حدود



# Patient Safety

**Dr. Sahar Khalil Alhajrassi**  
**SB-PROSTH, CPHQ, CPHRM, ISQua Fellowship**



# Patient Safety System





- Emphasis is placed on the system of care delivery that:

1. prevents errors;
2. learns from the errors that do occur;
3. is built on a culture of safety that involves health care professionals, organizations, and patients.





## The Safety Thinking...

Patient safety involves prevention.

Think of safety at all times, safety is everyone's business

"Safe Practice Saves Lives"

"Safety culture", "Non blame culture"

"System Approach"

Learn from incident/error & share

Emphasize & share right practice also

**SAFETY FIRST**



**Safety Starts Here**  
Think Safe...  
Work Safe...  
Be Safe



**THINK SAFETY**







## Definition of a Safety of Culture

- A culture of safety is an atmosphere of mutual trust in which all staff members can talk freely about safety problems and how to solve them, without fear of blame or punishment.
- Essential to improving patient safety in any organization.

TRUST



You can  
trust  
me





## safety Culture

- **The safety culture** of an organization is comprised of **values, attitudes, perceptions, competencies, and behaviors**, which determine the **commitment** to, and proficiency of, an organization's health and **safety management**.
- **safety culture** is characterized by **communication** founded on **mutual trust**, by **shared perceptions** of the **importance of safety**, and by **confidence in the efficacy of preventive measures**.
- An organization with a culture of fear of retribution, **will not be very open to reporting errors or potential errors.**
- an organization with a recognized 'Just Culture' leads to **process changes, not individual retribution**, and has a better patient safety culture .
- **The safety culture assessment helps** identify and measure conditions in healthcare organizations which lead to adverse events and patient harm.
- **The outcomes** of these efforts may be reflected **positively or negatively.**
- All healthcare organizations **should periodically assess** their patient safety culture.





The assessment diagnoses the current safety culture and tracks changeover time. It raises patient safety awareness, helps prioritize quality strategies, and provides an opportunity for internal and external benchmarking.

Assessment of safety culture within a hospital should be **at the unit level.**

There is **more variability** between units in a typical hospital than there is between hospitals. Because interventions to improve safety are implemented at the clinical area level, **it is critical to understand culture at that level.**

**The Agency for Healthcare Research and Quality (AHRQ) released the Hospital Survey on Patient Safety Culture (Consumer Assessment for Healthcare Providers and System (CAHPS) Survey) in November 2004.**



Measurement tool:



Surveys on Patient Safety Culture™

- AHRQ free “Hospital survey on patient safety culture”
- The safety culture assessment helps identify and measure conditions in healthcare organizations that lead to adverse events and patient harm.
- Surveys occurring every two years.



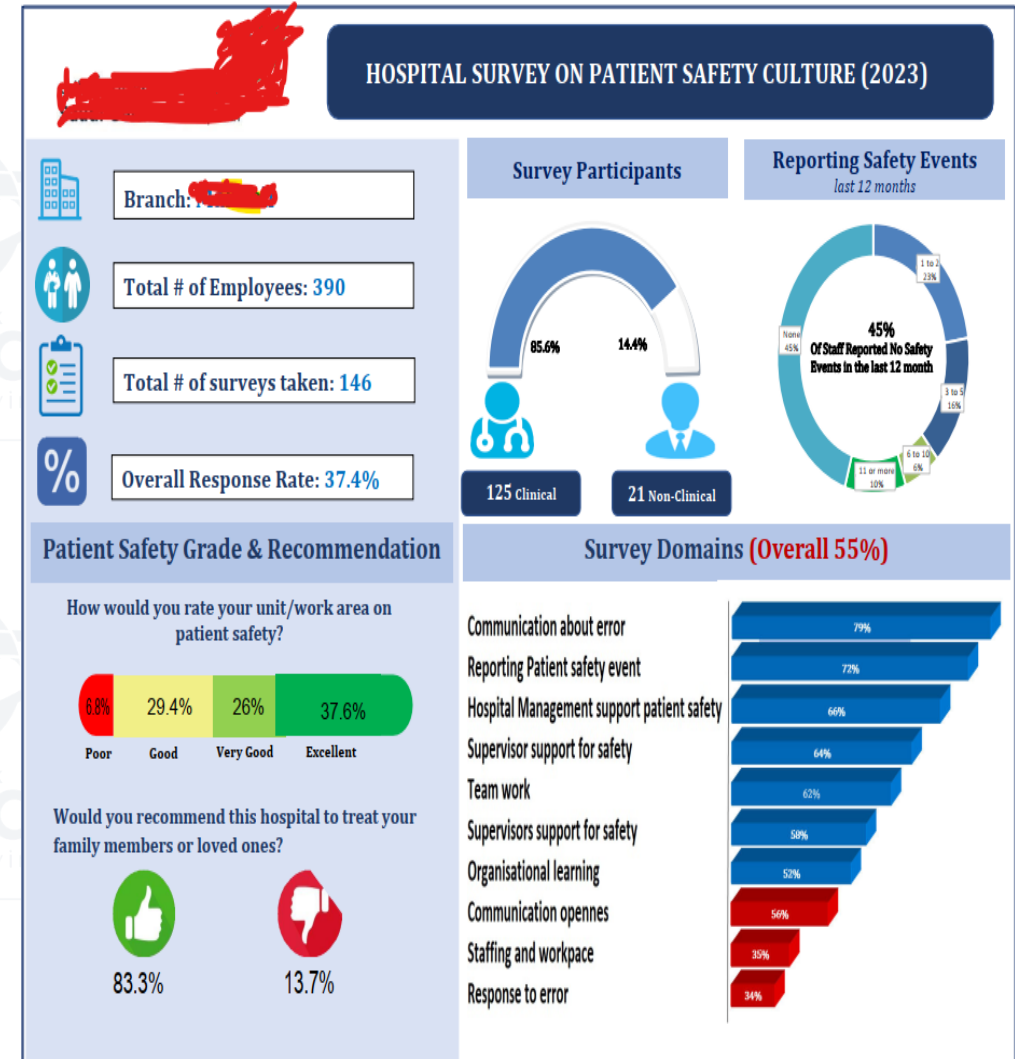




➤ **The Agency for Healthcare Research and Quality (AHRQ) released the Hospital Survey on Patient Safety Culture in November 2004 (every two years).**

▪ **Why???**

1. **Raise staff awareness about patient safety**
2. **Diagnose and assess the current status of patient safety culture**
3. **Identify strengths and areas for patient safety culture improvement**
4. **Examine trends in patient safety culture change over time**
5. **Evaluate the cultural impact of patient safety initiatives and interventions**
6. **Conduct internal and external comparisons**





## Safety Culture

- It is the product of values, competencies, and behavior of the organization that determines the commitment to safety management.







## Creating a safety culture

### Components of a safety culture include:

- Commitment to safety as the primary priority
- Availability of the necessary resources
- Incentives, and rewards for safety
- Openness about errors and problems
- Commitment to organizational learning
- Unity, loyalty, and teamwork among staff
- Non Punitive Environment (culture of safe reporting)  
**leads to increase number of reported errors**







## Definition

- It is refer to a safety-supportive system of shared accountability where health care organizations are accountable for the systems they have designed and for responding to the behaviors of their staffs in fair and just manners.



# Just Culture

- "Most serious medical errors are committed by competent, caring people doing what other competent, caring people would do"
- Everyone has a job to protect the patient and others and to be part of the solutions to reduce the risk of errors.





## Just Culture

- In a 'Just Culture' all employees, practitioners and others understand that the mission and the vision of the organization guides them to do the best that they can in completing their job.





## Just Culture

- The IHI estimated that 80% of medical errors are **system-driven**.
- A just culture recognizes that professionals should not be held accountable for **system failings** over which they have no control.







## Just culture



A just culture is about ensuring everyone is confident they will be treated fairly when something goes wrong. It recognises that everyone makes mistakes and focuses on changing systems and processes to make it easier for people to do their jobs safely.





## Just Culture

- Just culture defines three possible behavior

choices that an

individual makes and

needs to manage

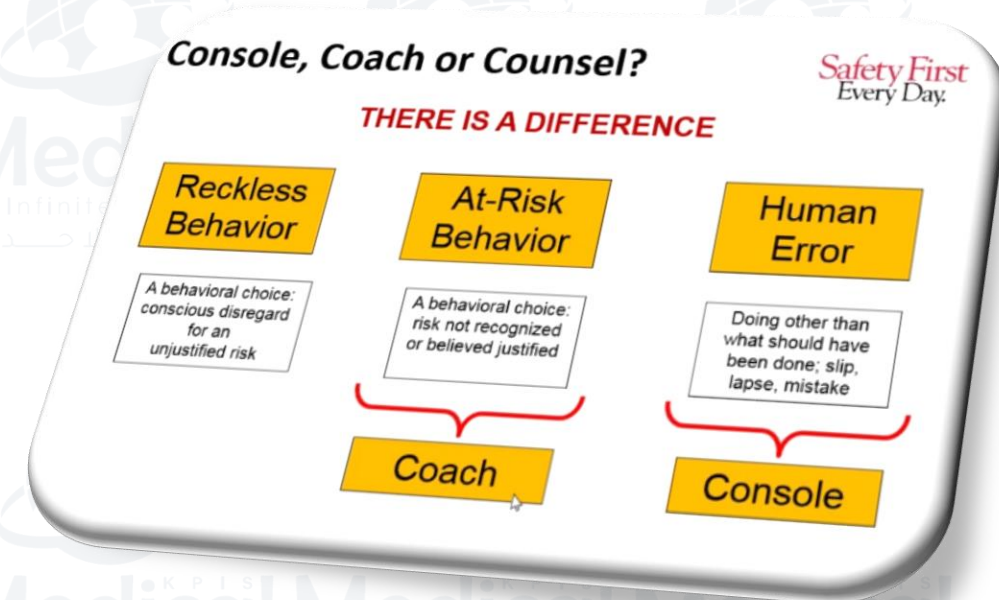




## just Culture

People can and will make mistakes, It does not matter who that person is

- Just culture is recognized that **reporting errors** leads to **process** changes, **not** individual retribution (punishment).
- Everyone** has a job to **protect the patient and others** and to be part of the **solutions** to reduce the risk of errors.
- most errors are a result of a process** and **not** necessarily the individual, **human factors** play an important factor in whether an error occurs.
- The Just Culture structure **defines** what **behavior** should be undertaken for the individual who directly makes the error.



## To Err is Human...

### Human Error

غير متعمد

(an inadvertent action, a lapse or a mistake)

*Product of our current system design*

"I forgot to do the 2- hour check" starting an operative procedure without a time out

Manage through changes in:

- Processes
- Procedures
- Training
- Design
- Environment

### At-Risk Behavior

*A Choice: Risk believed insignificant or justified* مبرر

"I did a one person transfer with a resident who requires a two-person transfer because the resident needed to use the bathroom and everyone else was busy"

Manage through:

- Removing incentives for at-risk behaviors
- Creating incentives for healthy behaviors
- Increasing situational awareness

### Reckless Behavior

متهور

*Conscious disregard of unjustifiable risk*

"I knowingly avoided completing a treatment because it is complex and time-consuming"

Manage through:

- Remedial action تصحيحي
- Disciplinary action

واسي CONSOLE

علم

COACH

PUNISH





“Professionals should not be afraid to make mistakes. They should be afraid of not learning from the ones they do make.”

Sidney Dekker, “Just Culture; Balancing Safety and Accountability”, 2007



## Establish Learning Boards

- The learning board is posted **on the unit** and utilized to **display safety concerns identified by staff**
- promotes **visibility** of specific concerns (**transparency**).
- This **transparency demonstrates** to the staff and others that their **input is critical** to having a well functioning patient safety program.
- Being able to **anonymously report** concerns in this manner may be valuable for the staff and others to report the safety concerns without fear of reprisal

Learning Board			
		Active	
Visual	Identified	■ ■	Resolved
Measures	# of defects identified/ Month	# of defects without action > 30 days	# defects resolved in past 30 days
	<u>Data collection:</u> Count on the first day of each month	<u>Data collection:</u> Monitor and move	<u>Data collection:</u> Count on the first day of each month





***For the purpose of improvement,  
assessment of safety culture in a  
hospital is best conducted at the level  
of the***

- A. individual.***
- B. unit.***
- C. hospital.***
- D. system.***



*For the purpose of improvement,  
assessment of safety culture in a  
hospital is best conducted at the level*

*of the*

*A. individual.*

***B. unit.***

*C. hospital.*

*D. system.*





***How should the organization assess its culture of patient safety?***

- A. Review post-surgical infection rate data***
- B. Review data collected through incident reports***
- C. Survey patients admitted in the last 6 months***
- D. Survey employees and physicians***



***How should the organization assess its culture of patient safety?***

- A. Review post-surgical infection rate data*
- B. Review data collected through incident reports*
- C. Survey patients admitted in the last 6 months*
- D. Survey employees and physicians***





***An organization has achieved a culture of patient safety when***

***A. fear of reprisals for reporting incidents has been eliminated.***

***B. its patient safety goals have been implemented.***

***C. patient safety training of employees has completed.***

***D. reports of incidents and near misses have decreased.***



***An organization has achieved a culture of patient safety when***

***A. fear of reprisals for reporting incidents has been eliminated.***

***B. its patient safety goals have been implemented.***

***C. patient safety training of employees has completed.***

***D. reports of incidents and near misses have decreased.***